

Budget forecast

	Net Budget	September Variance	May Variance	Change to Forecast
	£000	£000	£000	£000
Directorate Net Budget		Over / (Under)spend	Over / (Under)spend	Adv/(Fav)
Adults and Wellbeing	51,815	670	994	(324)
Children's Wellbeing	22,341	533	459	74
Economy, Communities & Corporate	47,853	(418)	68	(486)
Directorate total	122,009	785	1,521	(736)
Other budgets and reserves	25,970	(300)	0	(300)
TOTAL	147,979	485	1,521	(1,036)

FINANCE

Significant corporate risks

The following items from the Corporate Risk Register are still red after controls have been put in place. Further details are available in the relevant directorate's overview:

School Assets

IF: Insufficient condition oversight of school assets is not in place **THEN:** There may be an increase in costs due to unplanned significant spend.

Demographic Pressures

Continued demographic pressures require significant savings to be made or reductions in levels of dependency to manage rising levels of demand across council services.

Integration

The scale and pace of integration work required internally to the council and across health and social care proves to be undeliverable and a new model for integrated and financially viable health and social care pathways does not emerge.

System resilience and urgent care

The role and responsibility of adult social care alongside system and process is not clearly set out in relation to system resilience and urgent care

Education funding

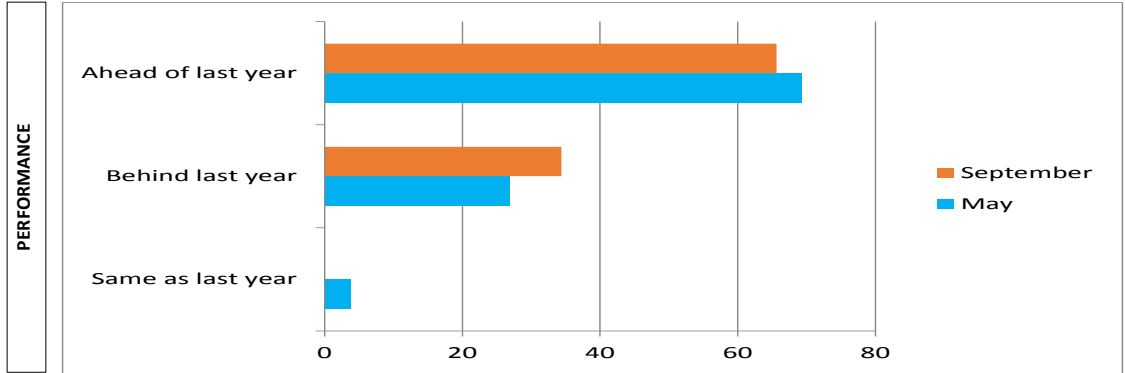
IF the national funding formula for education removes significant funding without removing statutory responsibilities **THEN** the local authority may not be able to carry out its duties effectively, funding pressure will result, the effectiveness of some schools and outcomes for children will decline

White Paper - Educational Excellence Everywhere

IF schools and the local authority focus solely on the possible implications of the White Paper Educational Excellence Everywhere **THEN** focus will lessen on improving pupil outcomes, particularly the most vulnerable, and on budget control at a time of increasing pressures

RISK

Direction of travel (measures compared to last year)



PERFORMANCE

	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16
FTE	1069.9	1092.2	1080.2	1071.8	1067.6	1068.1	1064.2	1069.0	1073.2	1077.0	1072.3	1075.0	1073.5
Headcount	1,281	1,283	1,285	1,274	1,260	1,261	1,257	1,254	1,256	1,260	1,252	1,255	1,254
Permanent Costs (£k)	3,415	3,384	3,393	3,334	3,322	3,288	3,288	3,417	2,672	3,137	3,095	3,085	3,138
Absence - days lost per FTE	9.89	9.78	9.98	9.84	9.00	9.52	9.54	9.54	9.54	9.50	9.35	9.38	9.48
Turnover (annualised) - based on FTE	11.1%	11.5%	11.9%	12.1%	12.9%	12.9%	13.7%	13.1%	12.7%	12.5%	12.9%	12.5%	11.8%

WORKFORCE

